

**OVERVIEW DOCUMENT #1:
INTRODUCTION**

1. On April 24, 2019, pursuant to section 274 of the *Municipal Act, 2001*, S.O. 2001, c. 25, the Council of the City of Hamilton established the Red Hill Valley Parkway Inquiry (the “Inquiry”) and affirmed its terms of reference (the “Terms of Reference”).¹ City Council described its concerns in four whereas statements that prefaced the Terms of Reference:

AND WHEREAS on February 6, 2019, Council of the City of Hamilton (“Council”) was advised that a draft report by Tradewind Scientific Ltd. with respect to friction on the Red Hill Valley Parkway (the “RHVP”), dated November 20, 2013 (the “Report”), was not disclosed to Council;

AND WHEREAS the Report was provided to the City of Hamilton’s Department of Engineering Services in January, 2014 by Golder Associates Ltd;

AND WHEREAS the Ontario Ministry of Transportation (the “MTO”) conducted friction testing on the RHVP in 2007, but did not disclose the results of the testing (the “MTO Report”) to Council or to the public;

AND WHEREAS concerns have been raised about why the Report, or the information and recommendations in the Report, were not disclosed to Council;

2. The Terms of Reference direct the Inquiry to determine the facts relating to 24 questions posed which fall into five general categories:

- (a) Issues around the friction testing conducted in late 2013 by a subcontractor to Golder, Tradewind Scientific Ltd. (“Tradewind”), on the Red Hill Valley Parkway (the “RHVP”) and the Lincoln M. Alexander Parkway (the “LINC”) and the subsequent report based on such testing (the “Tradewind Report”), including who was involved in or received the Report after it was transmitted by Golder to Hamilton, why it was not provided to City Council or the public, the circumstances surrounding its

¹ [RHV0000698](#)

coming to light in 2018, the steps taken at that time, and the ramifications, if any, arising from the Report not having been disclosed;

- (b) Issues around the province of Ontario's Ministry of Transportation ("MTO") friction testing on the RHVP in 2007, including whether the testing supported or rebutted the 2013 friction test results, who received the results, why they was not provided to City Council or made available to the public, and the ramifications, if any, arising from the MTO Report not having been disclosed;
- (c) Whether Hamilton or the MTO conducted any other friction tests, asphalt assessments, or general road safety reviews or assessments of the RHVP, and whether these supported or rebutted the 2007 and 2013 friction testing results;
- (d) The standards in Ontario, if any, respecting acceptable friction levels and how the test results conducted on the RHVP compare with those standards; and
- (e) The extent to which factors other than friction, including driver behaviour, lighting and weather conditions, contribute to motor vehicle accidents on the RHVP as compared to the impact of friction levels.

3. The Terms of Reference directed the Inquiry to conduct its work in two phases:

- (a) obtain, bearing in mind cost and the principles of proportionality, all documents necessary to answer the 24 questions posed in the Terms of Reference; and
- (b) then hold a public hearing to answer those questions.

4. In May 2019, the Chief Justice of Ontario appointed the Hon. Mr. Justice Herman J. Wilton-Siegel to act as Commissioner.²

5. On June 25, 2020, the Commissioner published Rules of Procedure for the RHVPI's Investigation and Public Hearings.³ Rule 10 stated that the goal of the Inquiry's investigation, in part, was to identify the core or background facts that would form the basis of the Overview Documents. Rules 23 to 27 described the process of creating the Overview Documents as follows:

23. Commission Counsel may prepare one or more documents that identify the core or background facts, together with their sources (each an "Overview Document"), which will be entered as an exhibit in the public hearings of the Inquiry.

24. Prior to the commencement of the public hearings, Participants will have an opportunity to provide comments on the Overview Document(s) which, at Commission Counsel's discretion, may be incorporated into the final version of the Overview Document(s).

25. On a date or dates to be set by the Commissioner in advance of the public hearing, Participants will be required to provide a written response to the final version of the Overview Document(s) setting out:

- (a) Any items in the Overview Documents(s) that the Participant wishes to dispute and the Participant's position on each disputed item;
- (b) Any additional information that the Participant wishes to have included in the Overview Document(s); and
- (c) Any additional information that the Participant proposes to have admitted as evidence and made part of the public record of the Inquiry, including a brief

² [RHV0000699](#)

³ [RHV0000700](#)

description of that evidence and a brief explanation of why and how the information should be made part of the public record

26. Participants will have the opportunity to call evidence at the public hearings to support, challenge, or supplement the core or background facts set out in the Overview Document(s), in accordance with these Rules.

27. These Rules apply equally to each Overview Document prepared by Commission Counsel.

6. As of February 6, 2022, the Inquiry had collected and reviewed approximately 134,270 documents from participants and others. The Overview Documents summarize approximately 4359 of those documents and place them in a largely chronological order to identify the core or background facts.

7. Between February 2021 and January 2022, Commission Counsel provided drafts of the Overview Documents to counsel for the participants and invited them to provide a written response on the Overview Documents. Participants provided comments and the Commission Counsel revised the Overview Documents as they considered appropriate.

8. The facts contained in the Overview Documents have not been tested for their truth. Commission Counsel and the participants may call evidence from witnesses at the Inquiry that casts doubt on the truthfulness or accuracy of the content of the documents underlying the Overview Documents. The participants will also be able to make submissions regarding what, if any, weight should be given to any of these documents.

9. The Commissioner will make the findings of fact in his final report after he has heard all of the evidence and received all of the submissions. In doing so, the Commissioner is entitled to accept or reject some or all of the documentary or oral evidence at the Inquiry.

10. Commission Counsel has endeavoured to confirm the names, organization, and position(s) held by the individuals referenced in each of the Overview Documents. Each Overview Document contains an appendix chart, which lists this information for the time period(s) covered in the respective Overview Document. A complete list of all individuals referenced in the Overview Documents, and their organization(s) and position(s) over time, can be found at Appendix A of Overview Document #1.

A. Appendix A: Individuals Referenced in Overview Documents #2 - #10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s)⁴
Abdul	Ronald	Dufferin	Laboratory Supervisor	3
Adriano	Nancy	MTO	Traffic Area Manager, Traffic Office, Central Region, Provincial Highways Management Division	8
Aitchison	Rodney	City of Hamilton	Project Manager, Traffic Services, Traffic Operations & Engineering, Roads & Traffic, Public Works (until February 2019) Project Manager, Traffic Engineering, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	9, 10
Albers	Kathy	City of Hamilton	Administrative Assistant to the Director of Environmental Services, Environmental Services, Public Works	9
Ames	Susan	Tradewind Scientific	Office Manager	6
Anderson	Kelly	City of Hamilton	Communications Officer, Communications, Public Works	6, 7
Anderson	Terry	City of Hamilton	Councillor, Ward 7	2
Andoga	Richard	City of Hamilton	Senior Project Manager, Infrastructure Programming, Asset Management, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works Senior Project Manager, Infrastructure Programming, Asset Management, Engineering Services, Public Works	3, 5, 6, 7, 8, 9, 10

⁴ Appendix A includes the complete list of all individuals referenced in Overview Documents #2 - #10 and their respective position(s). For individuals who held more than one position, Commission Counsel has endeavoured to list the positions in chronological order and provide timing information where available. Each Overview Document also contains a list of the individuals referenced in that Overview Document, including the organization and position information for that individual in the relevant time period.

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Apkarian	Anna	City of Hamilton	Manager, Finance and Administration, Corporate Services	6
Applebee	Brian	CIMA	Project Manager, Transportation	6, 7
Aquila	Diana	City of Hamilton	Administrative Secretary, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works (until February 2017) Administrative Secretary, Traffic Operations & Engineering, Transportation, Public Works (as of February 2017) Administrative Secretary to the Associate General Manager, Public Works (until January 2019) Administrative Secretary, Traffic Operations & Engineering, Roads & Traffic, Public Works (January 2019 until February 2019) Administrative Secretary, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	6, 7, 8, 9
Arthur	Mike	Golder	Senior Geotechnical Technologist	8
Atkinson	Jennifer	City of Hamilton	Roads Operations & Maintenance Coordinator, Roads & Maintenance, Operations, Public Works	7
Atwood-Petkovski	Janice	City of Hamilton	City Solicitor, Legal & Risk Management Services, Corporate Services	6
Aurilio	Vince	OHMPA	Technical Director - Field Engineer	3, 4
Auty	Nicole	City of Hamilton	City Solicitor, Legal & Risk Management Services, Corporate Services	9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Bach	Cassandra	City of Hamilton	Environmental Planning Assistant, Regional Municipality of Hamilton-Wentworth	3
Bagnariol	Dino	MTO	Director, Highway Standards Branch, Provincial Highways Management Division	4
Bain	Anne	City of Hamilton	Councillor, Ward 9	2, 3
Balasundaram	Andrew	Golder	Principal, Pavements & Materials Engineering	6
Barber	Darlene	City of Hamilton	Executive Assistant to the City Manager, City Manager's Office	9
Barnet	Mike	CIMA	Associate Partner, Senior Project Manager, Traffic Engineering	8
Barroso	Lisa	City of Hamilton	Manager, Corporate Records and Freedom of Information, Office of the City Clerk, Corporate Services	10
Bartley	Daniell	City of Hamilton	Solicitor, Legal Services, Legal & Risk Management Services, Corporate Services	9
Bashir	Imran	Golder	Pavement and Materials Engineer	3, 4, 5, 6
		MTO	Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2009-current) Acting Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2014-2015)	
Bateman	Andy	Rock to Road	Editor	3
Bates	Nancy	City of Hamilton	Administrative Assistant to Councillor Tom Jackson, Ward 6	7
Bates	Samantha	City of Hamilton	Assistant to Councillor Tom Jackson, Ward 6	7

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Baudin	Alex	RP Shotblasting Inc.	Commercial Representative	7
Beal	Andrew	MTO	Manager, Traffic Office, Central Region, Provincial Highways Management Division	8
Beaulieu	Alain	MTO	Head, Engineering Standards and Specification Management, Provincial Highways Management Division	4
Becke	Michael	City of Hamilton	<p>Project Manager, Design, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (until 2013)</p> <p>Project Manager, Design, Engineering Services, Public Works (2013 – 2016)</p> <p>(Acting) Senior Project Manager, Design, Engineering Services, Public Works (beginning in 2016, until approximately February 2017)</p> <p>Senior Project Manager, Design, Engineering Services, Public Works (February 2017 onwards)</p>	5, 7, 8, 9, 10
Bell	Heather	MTO	Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	9
Bender	Daryl	City of Hamilton	Project Manager, Alternative Transportation, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works	5
Bennett	Betty	MTO	Head, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Branch, Provincial Highways Management Division (for some period in 2012) Senior Pavement Design Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2010-2016)	
Bentley	Kevin	MTO	Manager, Engineering, Southwest Region, Provincial Highways Management Division Executive Director & Chief Engineer, Highway Standards Branch, Provincial Highways Management Division	4, 9, 10
Bentley	Carla	City of Hamilton	No information available	9
Bevan	Agnieszka	Stantec Consulting Ltd.	Project Manager, Infrastructure Management & Pavement Engineering	3
Bezuidenhout	Nico	Golder	Principal, Senior Geochemist	8
Bianchin	Maria	MTO	Construction Contract Engineer, Construction Contracts, Contract Management Office, Contract Management & Operations Branch, Provincial Highways Management Division	4
Billings	Dennis	MTO	Head, Geotechnical Engineering Section, Central Region, Provincial Highways Management Division	3, 4
Bishop	Kathy	City of Hamilton	Assistant to Councillor Lloyd Ferguson, Ward 12	7
Blackburn	Tammy	City of Hamilton	District Supervisor Roads, District North, Roads & Maintenance, Operations, Public Works (as of September 2013) District Supervisor Roads, District West, Roads &	6, 8, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Maintenance, Operations, Public Works (as of January 2014) Senior Project Manager, Roads & Maintenance, Operations, Public Works Superintendent, Programs and Contracts, Roadway Maintenance, Transportation Operations & Maintenance, Public Works	
Blair	John	MTO	Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (around 2009) Senior Soils and Aggregate Engineer, Soils & Aggregates Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2010 onwards)	4
Bogar	Doug	Miller Group	Superintendent	6
Boghosian	David	Boghosian & Allen LLP	Managing Partner	9, 10
Bojeski	Cathy	City of Hamilton	Administrative Secretary, Design, Engineering Services, Public Works	9
Bokalo	Nick	Toronto Police Service	Police Collision Reconstructionist	4
Bono	Ashley	City of Hamilton	Manager, Finance & Administration; Financial Planning, Administration & Policy, Corporate Services	9, 10
Boorsma	Richard	City of Hamilton	Supervisor (D7 After Hours), District North, Roads & Maintenance, Operations, Public Works District Supervisor - Roads, District 7, Roads & Maintenance, Operations,	7, 8

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Public Works	
Bottesini	Giovani	CIMA	Engineering Trainee, Transportation Project Engineer, Transportation Project Manager, Transportation	6, 7, 9, 10
Bowers	Greg	Blastrac	Manager, North America Market	4
Bowes	Gord	Hamilton Community News	Reporter	7
Boylan	Shelley	City of Hamilton	Traffic Operations Coordinator, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works Coordinator, Transportation Operations & Maintenance, Public Works	6, 7, 9, 10
Bracho	Juan	Golder	In-House Legal Counsel	9
Braden	David	City of Hamilton	Councillor, Ward 14	2, 3
Bratina	Bob	City of Hamilton	Councillor, Ward 2 (October 2007 -2010) Mayor of Hamilton (2010-2014)	2, 5, 6
Braun	Michele	City of Hamilton	Administrative Assistant, Red Hill Valley Project, Public Works Administrative Assistant to the Director of Hamilton Water, Hamilton Water, Public Works	2, 6
Brouillette	Patrice	CIMA	Project Manager, Traffic Engineering, Transportation	9
Brown	Charles	City of Hamilton	Director and Auditor General, Audit Services, Office of the City Auditor, City Manager's Office	7, 9, 10
Brown	Cindy	MTO	Head, Corridor Management,	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Northwestern Region, Provincial Highways Management Division, MTO	
Brown	Sandy	OHMPA	Technical Director	3, 4
Bruckler	Phil	City of Hamilton	Councillor, Ward 9	2, 3
Bunting	Joe	ORBA	Chair, Education Committee	4
Butrym	Bob	City of Hamilton	Construction Coordination, Traffic Operations, Traffic Operations & Engineering, Roads & Traffic, Public Works, Hamilton (until February 2019) Construction Coordination, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	8, 9
Butt	Tashfeen	City of Hamilton	Design Technologist, Design, Engineering Services, Public Works	10
Bykerk	Henry	MTO	Aggregates Supervisor, Soils & Aggregates Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Caldwell	Corinne	City of Hamilton	Claims Representative, Risk Management, Legal & Risk Management Services, Corporate Services	10
Callaghan	Meghan	Jardine Lloyd Thompson Canada Inc.	Vice President, Managing Director, Public Sector	10
Calvert	Dave	HPS	Superintendent, Support Services Division	7
Cameron	Diana	City of Hamilton	Administrative Assistant to the Director of Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works Administrative Assistant to the Director of Engineering,	5, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Engineering Services, Public Works	
Campbell	Mark	City of Kingston	Construction Manager	4
Caplan	Marvin	City of Hamilton	Councillor, Ward 1	2
Capostagno	Sam	City of Hamilton	District Supervisor Roads, District North & After Hours, Roads & Maintenance, Operations, Public Works	6, 7
Castronovo	Lisa	City of Hamilton	Administrative Assistant, Asset Management, Engineering Services, Public Works	6, 7
Cautillo	Guy	MTO	Senior Manager, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Chaly	Mary	MTO	Administrative Assistant, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Chamberlain	Lisa	City of Hamilton	Legislative Coordinator, Office of the City Clerk, City Manager's Office	9
Chan	Susanne	MTO	Pavement Design Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Chapman	Peggy	City of Hamilton	Chief of Staff to Mayor Bratina, Mayor's Office	6
Chaput	Gerry	MTO	Director & Chief Engineer, Highway Standards Branch, Provincial Highways Management Division (2005-2011) Executive Director, Provincial Highways Management Division (2011-2012)	4
Charter	Sherrie	Golder	Project Coordinator & Division Administrator	7

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Cheng	Sam	MTO	Manager, Contracts	4
Christian	Mike	City of Hamilton	Superintendent – Roads, District East, Roads & Maintenance, Operations, Public Works District Superintendent - Roads, District South, Roads & Maintenance, Operations, Public Works	6, 7
Ciaglia	Viano	Frank Cowan Company	Regional Manager	10
Cifelli	Nicholas	Miller Group	Technical Services Manager, Miller Paving Limited	7
Clark	Brad	City of Hamilton	Councillor, Ward 9	2, 3, 5, 6, 9, 10
Clark	Nancy	City of Hamilton	Administrative Assistant to the General Manager, Public Works Administrative Coordinator to the General Manager, Public Works	3, 6, 7
Collins	Chad	City of Hamilton	Councillor, Ward 5	2, 3, 5, 6, 7, 8, 9, 10
Comfort	Todd	MTO	Area Construction Engineer, Provincial Highways Management Division	4
Conley	Doug	City of Hamilton	Councillor, Ward 9	2, 7, 8, 10
Cooper	Stephen	City of Hamilton	Project Manager, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works (until February 2017) Project Manager, Traffic Engineering, Traffic Operations & Engineering, Transportation, Public Works (February 2017 – 2018) Project Manager, Traffic Engineering, Traffic Operations & Engineering, Roads & Traffic, Public Works	6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			(2018 – February 2019) Project Manager, Traffic Engineering, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	
Cornwell	Jeff	City of Hamilton	Project Manager, Traffic Signal System, Transportation Operations, Transportation Operations and Maintenance, Public Works	10
Cosentino	Mike	City of Hamilton	Acting Superintendent, Traffic Signs and Markings, Traffic Operations; Energy, Fleet, Facilities & Traffic; Transportation, Energy and Facilities Division, Public Works Superintendent, Traffic Operations, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works	5, 6
Costantino	Joe	MTO	Area Contracts Engineer, Central Region, Provincial Highways Management Division	4, 8
Court-Znottka	Hayley	City of Hamilton	Office Assistant for Councillor Brenda Johnson, Ward 11	6
Coyne	Lisa	Golder	Principal, Senior Geotechnical Engineer	8
Craggs	Samantha	CBC	Reporter	7
Crawford	Colleen	Shillingtons LLP	Senior Law Clerk	6, 7, 9, 10
Cripps	Steve	MTO	Director and Chief Engineer, Highway Standards Branch, Provincial Highways Management Division (2010) Executive Director and Chief Engineer, Highway Standards Branch, Provincial Highways Management Division (2011-	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			2014)	
Crockett	Peter	City of Hamilton	General Manager, Transportation, Operations & Environment (pre-2003) General Manager, Public Works (2003-2004) Commissioner, Planning and Public Works, Regional Municipality of Halton (2004 onwards)	2, 3
Crone	Greg	City of Hamilton	Strategic Initiatives and Policy Advisor, Mayor's Office	9
Cui	Sam	MTO	Pavement Management Analyst, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (until 2015) Senior Pavement Evaluation Officer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2015 onwards)	4
Cukier	Abigail	City of Hamilton	Communications Advisor to Councillor Brad Clark (Part-Time), Ward 9	6
Cunliffe	Leanne	City of Hamilton	Project Manager, Traffic Planning, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works	5
Cymbaly	Lauren	CIMA	Environmental Professional	9
D'Amico	Frank	City of Hamilton	Councillor, Ward 8	2
D'Angelo	Rom	City of Hamilton	Director; Energy, Fleet & Facilities Management, Public Works	10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s)⁴
Dagenais	Chantal	CIMA	Partner, Project Director, Traffic Engineering	9
Danko	John-Paul	City of Hamilton	Councillor, Ward 8	2, 9, 10
Davenport	Alicia	City of Hamilton	Legislative Coordinator, Office of the City Clerk, City Manager's Office	9
Davis	Gerry	City of Hamilton	Director, Capital Planning & Implementation, Public Works (until 2009) General Manager, Public Works (2009 onwards)	2, 3, 5, 6, 7
De Caire	Glenn	HPS	Chief of Police, Office of the Chief of Police	7
Decleir	Robert	City of Hamilton	Senior Project Manager, ATMS and Signals, Traffic Operations & Engineering, Transportation, Public Works (until 2018) Senior Project Manager, ATMS and Signals, Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 – February 2019) Senior Project Manager, Traffic Engineering, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	7, 8, 9, 10
Decoste	Kevin	CIMA	Project Manager, Transportation, Traffic Engineering	9
Defty	James	Jardine Lloyd Thompson Canada Inc.	Senior Partner	10
Del Conte	Robert	City of Hamilton	District Supervisor – Roads, District North, Roads & Maintenance, Operations, Public Works	7
Del Duca	Stephen	Province of Ontario	Minister of Transportation, Ministry of Transportation of Ontario	9
Della Mora	Joseph		No information	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Della Pietra	John	City of Hamilton	Signs & Markings Supervisor, Traffic Operations & Engineering, Transportation, Public Works Supervisor, Signs and Markings, Transportation Operations, Transportation Operations & Maintenance, Public Works	7, 9, 10
Delos Reyes	Andro	Golder	Senior Pavement & Materials Geotechnical Technologist	3, 4, 6
Delry	Pam	City of Hamilton	Legal Assistant, Legal Services, Legal & Risk Management Services, Corporate Services	9
Dezsi	Ildiko	MTO	Administrative Assistant, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Dhillon	Param	DBA Engineering Ltd.	President	4
Di Ianni	Larry	City of Hamilton	Councillor, Ward 10 (2001 - November 2003) Mayor of Hamilton (November 2003 – 2006)	2, 3
Di Lorenzo	Anthony	MTO	Senior Project Manager, Area 2 – Traffic Office, Engineering Program Delivery Central, Design & Engineering Branch, Transportation Infrastructure Management Division	4
DiDomenico	Jennifer	City of Hamilton	Program Support Analyst, Red Hill Valley Project, Public Works Manager, Business Support Services, Capital Planning & Implementation, Public Works Manager, Policy & Programs, Support Services, Operations & Waste Management Division, Public Works Corporate Service Delivery	2, 3, 5, 7, 8, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			<p>Review Manager, Corporate Assets & Strategic Planning, Public Works</p> <p>Manager, Corporate Service Delivery Review, Financial Planning & Policy, Corporate Services</p> <p>Manager, Policy & Programs, Roads & Traffic, Public Works</p> <p>Senior Project Manager, Strategic Initiatives, Business Initiatives, Transportation Operations & Maintenance, Public Works</p>	
Dietrich	Nicholas	Dufferin	Project Engineer	3
DiGiantomaso	Christine	City of Hamilton	Acting Assistant to Councillor Tom Jackson, Ward 6	9
DiTomaso	Sam	City of Hamilton	Manager, Roads & Maintenance, Operations, Operations & Waste Management Division, Public Works	5
Dixon	David	City of Hamilton	Director, Transit, Public Works	7
Dmytryshyn	Dan	CIMA	Project Manager, Transportation	9
Dodds	Brandon	Dufferin	Project Engineer	3
Dore	Al	City of Hamilton	Manager of Special Projects, Public Works	6
Dortmans	Jeff	Golder	In-House Legal Counsel	9
Dreschel	Andrew	Hamilton Spectator	Columnist	10
Dundas	Dave	MTO	Senior Foundations Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Dunsmuir	Chris	City of Hamilton	District Supervisor - Roads, District North (After Hours), Roads & Maintenance, Operations, Public Works	7

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Durant	John	City of Hamilton	District Supervisor - Roads, District North, Roads & Maintenance, Operations, Public Works	7
Dutchak	Lance	MTO	Traffic Supervisor, Traffic Office, Central Region, Provincial Highways Management Division	8
Duvall	Scott	City of Hamilton	Councillor, Ward 7	2, 6, 7
Dworczak	Mike	Pyramid Traffic	Principal Associate	10
Dyer	David	Member of the Public	Fourth Year Engineering Student, Queen's University	4
Dziedziejko	Thomas (Tom)	Aecon Materials Engineering Corp.	Director, Quality, Infrastructure, Aecon Group Inc., AME General Manager, AME (in 2014)	4, 6, 9
Edwards	Debbie	City of Hamilton	Assistant City Solicitor, Legal Services, Legal & Risk Management Services, Corporate Services Deputy City Solicitor; Commercial, Development and Policy (CDP); Legal & Risk Management Services, Corporate Services	7, 9
Eisbrenner	Rebeka	City of Hamilton	Administrative Assistant to the Director of Roads & Traffic, Roads & Traffic, Public Works (until February 2019) Administrative Assistant to the Director of Transportation Operations & Maintenance, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	8, 9, 10
Eisenberger	Fred	City of Hamilton	Mayor of Hamilton	2, 5, 7, 8, 9, 10
Ellis	Ryan	National Walkway Safety Auditing	Area Manager	9
Emery	John	JEGEL	President and Principal Engineer	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
English	Kevin	MTO	<p>Head, Quality Assurance, West Region, Provincial Highways Management Division (2005-2013)</p> <p>Executive Assistant to Assistant Deputy Minister, Office of the Assistant Deputy Minister (2008)</p> <p>Area Contracts Engineer, West Region, Provincial Highways Management Division (2010)</p> <p>Area Construction Engineer, Windsor Border Initiatives Implementation Group (BIIG), Provincial Highways Management Division (2014-2015)</p> <p>Construction Contracts Engineer, Construction Contracts, Contract Management Office, Contract Management & Operations, Provincial Highways Management Division (2013-2014 and 2016)</p>	4
Erickson	Kane	MTO	Engineer in Training (EIT), Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Evans	Paul	HPS	Staff Sergeant, Support Services Division	10
Evoy	Heather	MTO	Executive Assistant to the Executive Director & Chief Engineer, Highway Standards Branch, Provincial Highways Management Division	10
Eyers	Brian	Miller Group	Manager	4
Farr	Jason	City of Hamilton	Councillor, Ward 2	2, 6, 9, 10
Farrell	Aaron	Philips Engineering	Associate	5

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Fehir	Dena	Daily Commercial News	News Correspondent	9
Ferguson	David	City of Hamilton	<p>Superintendent, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning; Public Works (until February 2017)</p> <p>Superintendent, Traffic Engineering, Traffic Operations & Engineering, Transportation, Public Works (February 2017 – 2018)</p> <p>Superintendent, Traffic Engineering, Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 – February 2019)</p> <p>Superintendent, Traffic Safety, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)</p>	6, 7, 8, 9, 10
Ferguson	Lloyd	City of Hamilton	Councillor, Ward 12	2, 6, 7, 8, 9, 10
Ferguson	Murray	City of Hamilton	Councillor, Ward 12	2
Field	Mike	City of Hamilton	<p>Project Manager, Street Lighting & Electrical, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works</p> <p>Project Manager, Street Lighting & Electrical Engineering, Geomatics & Corridor Management, Engineering Services, Public Works</p> <p>Senior Project Manager, Lighting & Electrical, Geomatics & Corridor Management, Engineering</p>	5, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Services, Public Works (until February 2019) Senior Project Manager, Street Lighting, Transportation Operations, Transportation Operations & Maintenance Division (February 2019 onwards)	
Finelli	Lucy	City of Hamilton	Assistant to Councillor Chad Collins, Ward 5	10
Finlayson	Daryl	Ministry of Transportation and Infrastructure of British Columbia	Senior Material and Pavement Engineer, Geotechnical, Materials & Pavement Engineering Section	8
Fontana	Lora	City of Hamilton	Executive Director, Human Resources and Organizational Development, Human Resources	2, 8, 9, 10
Freure	Peter	MTO	Project Soils Engineer, Eastern Region, Highway Standards Branch, Provincial Highways Management Division	4
Fulton	Brad	MSO Construction Ltd.	Project Manager	7
Gagnon	Estel	Dufferin affiliate	Chef Section Qualite, Demix Agrégats	4
Gallo	Ron	City of Hamilton	Senior Project Manager, Signals and Systems, Traffic Engineering & Operations, Operations & Maintenance, Public Works (until 2009) Senior Project Manager, Signals and Systems, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (beginning in 2009) Senior Project Manager, Signals and Systems, Traffic Operations & Engineering; Energy, Fleet and Traffic;	5, 6

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Corporate Assets and Strategic Planning, Public Works	
Galloway	Rob	City of Hamilton	<p>Traffic Technologist, Signals & Systems, Traffic Engineering & Operations, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (until 2009)</p> <p>Traffic Technologist, Signals & Systems, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (beginning in 2009)</p> <p>Traffic Technologist (Traffic Signals), Traffic Operations & Engineering, Roads & Traffic, Public Works</p> <p>Traffic Technologist (Traffic Signals), Transportation Operations, Transportation Operations & Maintenance, Public Works</p>	5, 9, 10
Gamble	Peter	Dufferin	Manager, Plants, Equipment and Technology	3
Gangaram	Vincent	Dufferin	<p>Laboratory Supervisor (January 19, 2004 – March 30, 2007)</p> <p>Senior Laboratory Supervisor (Asphalt) (April 2, 2007 – April 4, 2008)</p>	3
Gargano	Debbie	City of Hamilton	Records & Information Management Clerk, Office of the City Clerk, Corporate Services	8
Garrett	John	MTO	Construction Officer, Construction Contracts, Contract Management Office, Contract Management & Operations, Provincial Highways Management Division	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Gesch	Benjamin	City of Hamilton	Operations Service Representative - Roads, Roads & Maintenance, Operations, Public Works	6
Giacalone	Nick	Coco Paving	General Manager	10
Gibson	Algis	City of Hamilton	MMS Inspector, Roads & Maintenance, Operations, Public Works	6
Girt	Eric	HPS	Chief of Police, Office of the Chief of Police	7
Gizzarelli	Rocco	Member of Public		5
Godin	Greg	MTO	Executive Assistant, Office of the Assistant Deputy Minister	4
Gonsalves	Cindy	OHMPA	Manager, Administration and Events	3
Goodger	Beth	City of Hamilton	Senior Director, Operations & Waste Management Division, Public Works (until 2012) Director, Corporate Initiatives, City Manager's Office (as of 2012)	5
Goral	Kim	City of Hamilton	Legal Assistant, Legal Services, Legal & Risk Management Services, Corporate Services	9
Gordon	James	Fowler; OSSGA	Materials Manager	4
Gordon	Cameron	Hamilton Community News	Group Managing Editor	7
Gordon	Karen	Gordon Strategy	Principal	9
Gorman	Bob	MTO	Senior Aggregate Engineering Officer, Soils & Aggregates Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Graham	Jasmine	City of Hamilton	Communications Officer, Communications, Public Works Communications Officer,	7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Strategic Partnerships & Communications, City Manager's Office	
Green	Matthew	City of Hamilton	Councillor, Ward 3	2
Grewal	Manny	CIMA	Project Engineer, Traffic Engineering	8, 9
Grice	Andrew	City of Hamilton	Director, Hamilton Water, Public Works	10
Groleau	Amy	City of Hamilton	Administrative Secretary to the Manager of Construction, Construction, Engineering Services, Public Works Construction Technician, Construction, Engineering Services, Public Works	6, 9
Gueretta	Joe	City of Hamilton	Traffic Services Foreman, Traffic Operations; Energy, Fleet, Facilities & Traffic; Transportation, Energy & Facilities Division, Public Works Traffic Services Foreman, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works Traffic Operations, Transportation Operations, Transportation Operations & Maintenance, Public Works	5, 6, 10
Guest	Anita	City of Hamilton	Legal Assistant, Legal Services, Legal & Risk Management Services, Corporate Services	9
Hadayeghi	Alireza	CIMA	Partner, Director, Transportation Partner, Vice-President, Transportation	6, 7, 8, 9, 10
Hagan	John	Golder	Associate, Geotechnical/Pavement Engineer	8
Hainer	David	Dufferin	Site Superintendent	3

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Hale Tomasik	Helen	City of Hamilton	Executive Director, Human Resources and Organizational Development	2
Hall	Liz	CHCH	Reporter	7
Halloran	Michael	Region of Waterloo	Project Manager, Transportation Engineering	3
Hands-Lourie	Charlene	City of Hamilton	Administrative Assistant to the Director of Corporate Assets & Strategic Planning, Corporate Assets & Strategic Planning, Public Works Senior Project Manager, Transportation, Public Works	6, 7, 8
Hanmer	Roger	MTO	Regional Director, Central Region, Provincial Highways Management Division	4
Harbin	Courtney	City of Hamilton	Administrative Assistant to the Director of Energy, Fleet & Traffic; Energy, Fleet & Traffic, Corporate Assets & Strategic Planning, Public Works	6, 7
Harvey	John	University of California, Davis	Professor, Department of Civil and Environmental Engineering	3
Haslett	Jennifer	CIMA	Senior Project Manager, Environment, Infrastructure	9
Hawash	Khaled	CIMA	Traffic Engineering, Transportation	7, 9, 10
Heaton	Lisa	MTO	Manager, Issues and Media Office, Communications Branch, Deputy Minister's Office	10
Hein	Dr. David	Applied Research Associates, Inc.	Principal Engineer and Vice-President of Transportation	8, 10
Henderson	Dr. Vimy	Golder	Pavement and Materials Engineer	3, 4, 6, 7, 8, 9, 10
Henry	Lara	Asphaltopics	Editor	6
Hertel	John	City of Hamilton	Director, Strategic Partnerships & Communications, City Manager's Office	9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Hewitt	Tom	MTO	Head, Corridor Management, Central Region, Provincial Highways Management Division	8
Hidalgo	Mireya	MTO	Project Engineer, Development, Operations, Contract Management & Operations, Provincial Highways Management Division (until 2013) Project Engineer, Construction Contracts, Contract Management Office, Contract Management & Operations, Provincial Highways Management Division (2013-2014)	4
Hidalgo	Justyna	City of Hamilton	Solicitor, Legal Services, Legal & Risk Management Services, Corporate Services	10
Higgins	Aisling	City of Hamilton	Communications Officer, Strategic Partnerships & Communications, City Manager's Office	10
Hobson	Ryan	Golder	Lead Laboratory Technician - Asphalt, Whitby Office	8, 9
Hodgins	Bob	Ecoplants Limited	President	3
Hogarth	Michael	Tradewind Scientific	Field Testing Technician	6
Holt	Anne	MTO	Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Hooper	Robert	Grosso Hooper Law	Managing Partner	10
Horinga	Felicia	MTO	Administrative Assistant, Executive Director's Office, Highway Standards Branch, Provincial Highways Management Division	10
Hornby	Allison	City of Hamilton	Administrative Assistant to the Director and Auditor General, Audit Services, Office of the City Auditor, City Manager's	9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Office	
Horwath	Andrea	City of Hamilton	Councillor, Ward 2	2
Hughes	Brian	City of Hamilton	Manager, Capital Rehabilitation & Technical Operations, Operations, Public Works Manager, Capital Rehabilitation & Technical Operations, Roads & Traffic, Public Works	7, 8, 9
Husack	Dave	City of Hamilton	Contract Inspector, Contract Inspection, Construction, Engineering Services, Public Works	10
Iacoe	Tina	City of Hamilton	Manager, Procurement, Financial Services, Corporate Services	9
Irwin	Bonnie	OHMPA	Administrative Assistant	3
Izadpanah	Pedram	CIMA	Associate Partner, Senior Project Manager, Transportation	6, 7, 8, 9
		TES	Partner, Vice President	
Jackson	Tom	City of Hamilton	Councillor, Ward 6	2, 3, 5, 6, 7, 8, 10
Jacob	Susan	City of Hamilton	Manager, Design, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works Manager, Design, Engineering Services, Public Works	5, 7, 8, 9, 10
Jacobson	Kris	City of Hamilton	Superintendent, Traffic Operations, Traffic Planning, Geomatics & Corridor Management, Engineering Services, Public Works (until 2016) Transportation Lead - Light Right Transit, LRT Project, Public Works (2016 onwards)	6, 7, 8

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s)⁴
Jagdat	Steven	Golder	Project Manager, Pavements and Materials Engineer	7
Janicas	Paul	Dufferin	Senior Quality Control Lab Supervisor (until 2007) Plant Superintendent (2007 onwards)	3, 4, 9
Jansen	Brian	MTO	Jr. Editor/Writer, Road Talk, Resources and Planning Office, Division Services, Provincial Highways Management Division	4
Jazvac	Alan	City of Hamilton	Project Manager (Surface Infrastructure), Infrastructure Programming, Asset Management, Engineering Services, Public Works	7, 9, 10
Jewison	Amelia	Golder	Geotechnical Analyst	8, 9
Johnson	Aidan	City of Hamilton	Councillor, Ward 1	2, 8
Johnson	Brenda	City of Hamilton	Councillor, Ward 11	2, 6, 9, 10
Johnston	Walter	HPS	Police Constable, Support Service Division (Traffic)	7, 8
Jones	Bill	MTO	Manager, Planning & Environmental, Central Region, Provincial Highways Management Division	4
Juchniewicz	Linda	City of Hamilton	Collision Analyst, Community Traffic, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works Collision Analyst, Traffic Operations, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works Collision Analyst, Traffic Operations, Traffic Operations & Engineering, Roads & Traffic, Public Works	5, 6, 7, 8

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Kamp	Heather	MTO	Communications Branch	4
Kazmierowski	Tom	MTO	<p>Manager, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (until 2007)</p> <p>Acting Senior Manager, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2007)</p> <p>Senior Manager, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2007 onwards)</p>	4
Keddie	Laura	City of Hamilton	Administrative Assistant to the Director of Hamilton Water, Hamilton Water, Public Works	8
Keen	Stephen	CIMA	Director, Transportation	6
Kelly	Bill	City of Hamilton	Councillor, Ward 7	2
Kennedy	Madison	Golder	Geotechnical Co-op Student	4
Khawja	Teepu	MTO	Regional Director, Central Region, Provincial Highways Management Division	8
King	Chris	City of Hamilton	Senior Project Manager, Transportation Systems, Transportation Operations, Transportation Operations & Maintenance Division, Public Works	10
Kinnaird	Amanda	City of Hamilton	Communications and Media Advisor, Mayor's Office	7
Kirchknopf	Gary	City of Hamilton	Supervisor, Traffic Planning & Community Services, Traffic Engineering & Operations, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works	3, 5, 6, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			<p>Senior Project Manager, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works</p> <p>Senior Project Manager, Traffic Planning, Geomatics & Corridor Management, Engineering Services, Public Works</p> <p>Senior Project Manager, Corridor Management, Geomatics & Corridor Management, Engineering Services, Public Works</p>	
Kirkopoulos	Michael	City of Hamilton	Director, Communications, Corporate Communications & Intergovernmental Affairs	7
Kirkpatrick	Alan	City of Hamilton	<p>Manager, Transportation Management, Corporate Assets & Strategic Planning, Public Works (until February 2017)</p> <p>Manager, Transportation Planning Services, Transportation, Public Works (as of February 2017)</p>	7
Klement	Tom	MTO	Senior Research Engineer, Concrete Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Kohlberger	Rob	MTO	Geotechnical Engineer, Geotechnical Engineering Section, Central Region, Provincial Highways Management Division	4
Korpall	Peter	MTO	Head, Planning and Design, Central Region, Provincial Highways Management Division	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Krampien	Garry	Blastrac/ Diamatic	Sales Manager, Eastern Canada	7
Krol	Karolina	MTO	Engineer in Training (EIT), Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Lafferty	Cheryl	City of Hamilton	Administrative Coordinator, Human Resources	9
Lalach	Patrick	CIMA	Partner, Senior Director, Transportation, Western Canada	9
Lamont	David	City of Hamilton	Acting Manager, Geomatics & Corridor Management & Asset Management, Engineering Services, Public Works (as of July 2018)	9
Lane	Becca	MTO	<p>Senior Pavement Design Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (until 2007)</p> <p>Executive Assistant to Assistant Deputy Minister, Office of the Assistant Deputy Minister (2008)</p> <p>Head, Pavements & Foundation Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2008-2011)</p> <p>Manager, Systems Analysis and Forecasting Office, Transportation Planning Branch; Policy, Planning and Agency Relations - Integrated Policy and Planning Division (2011-2013)</p> <p>Manager, Materials</p>	3, 4, 6, 7, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2013 onwards)	
Lau	Geoffrey	MTO	Co-op Student, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Lauricella	Charlie	City of Hamilton	Senior Project Manager, Technical Services, Geomatics Office, Geomatics & Corridor Management, Engineering Services, Public Works	9
Lawlor	Daniel	City of Hamilton	Project Manager, Electrical and Communication Systems, Transportation Operations, Transportation Operations & Maintenance, Public Works	10
Layton	Carol	Province of Ontario	Deputy Minister, Ministry of Transportation of Ontario	4
LeClair	Dave	HPS	Sergeant, Support Services Division	10
Ledsdal	Chris		No information	4
Leduc	Lauri	City of Hamilton	Legislative Coordinator, Office of the City Clerk, Corporate Services	6, 7, 8
Lee	Warren	MTO	Pavement Design Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Lee	Stephen	MTO	Head, Geotechnical Engineering, Central Region, Provincial Highways Management Division (until January 2012) Acting Head, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (January 2012 - October 2012)	4, 6, 8, 9

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Head, Pavements and Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (October 2012 - July 2019)	
Lefebvre	Alexandre	Groupe Lefebvre	Project Manager	7
Leishman	Patricia	City of Hamilton	Manager, Strategy, Continuous Improvement & Quality, Public Works	8, 9, 10
Leon	Claudio	City of Hamilton	Project Manager, Contracts and Standards, Design, Engineering Services, Public Works	7, 8, 10
Levy	Deanna	City of Hamilton	Communications/Community Relations Administrator, Mayor's Office	6
Lezau	Dana	City of Hamilton	Solicitor, Legal Services, Legal & Risk Management Services, Corporate Services	9
Li	Joshua	MTO	Pavement Design Evaluation Officer, Pavements West, Geotechnical Engineering, Central Region, Provincial Highways Management Division	4
Liegler	Brenda	MTO	Contract Innovations Engineer, Contract Innovation Office, Contract Management & Operations Branch, Provincial Highways Management Division	4
Lin	Joe	Golder	Pavement & Geotechnical Technician, Geotechnical Group (East), Engineering Services Division	7
Linardi	Tony	Golder	Principal, General Counsel (Canada)	9, 10
Lloyd	Stewart	City of Hamilton	Administrative Secretary (Temporary), Traffic Operations & Engineering; Energy, Fleet, Facilities & Traffic; Transportation, Energy & Facilities; Public Works	6

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Locs	Peter	City of Hamilton	Project Manager, Traffic Electrical Street Lighting, Signals & Systems, Traffic Engineering & Operations, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (2009) Project Manager, Street Lighting, Traffic Operations, Energy, Fleet, Facilities & Traffic; Transportation, Energy & Facilities Division; Public Works (beginning in 2010) Project Manager, Street Lighting Infrastructure Management, Geomatics & Corridor Management, Engineering Services, Public Works	5, 6
Luongo	Michael	Coco Paving	Estimator/Project Manager	10
Lupton	Geoff	City of Hamilton	Director, Energy, Fleet, Facilities & Traffic; Transportation, Energy & Facilities Division, Public Works Director, Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works	5, 6, 7
Lychak	Doug	City of Hamilton	City Manager, City Manager's Office	2
MacDonald	Carole Anne	MTO	Petrographer, Soils & Aggregates Section, Materials Engineering & Research Office, Highway Standards Branch	4
MacKenzie	Lisa	Golder	Marketing Coordinator	4
MacLean	Robert	MTO	Regional Contracts Engineer, Central Region, Provincial Highways Management Division	4
MacNeil	Byrdena	City of Hamilton	Solicitor, Legal Services, Legal & Risk Management Services,	9

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Corporate Services	
MacNeil	Peter	City of Hamilton	Chief Technology Architect, Information Technology, Corporate Services	9, 10
Magisano	Fernando	K.J. Beamish Construction Co., Ltd.	Vice President, Technical Services (as of September 2012)	4
Magnan	Joel	MTO	Head, Soils & Aggregates Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	8, 10
Maher	Dr. Michael	Golder	Principal, Pavement and Materials Engineering	3, 6, 8, 9
Malone	Brian	CIMA	Partner, Vice-President, Transportation	6, 7, 8, 9, 10
Mantha	Ray	MTO	Executive Director, Asset Management, Provincial Highways Management Division	4
Maranzan	Walter	Philips Engineering	Contract Administrator	3
Marciello	Frank	MTO	Pavement Evaluation Supervisor, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4, 6
Marks	Pamela	MTO	Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (until 2013) Head, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2013 onwards)	4, 6
Marques	Robert	City of Hamilton	Project Manager, Capital Rehabilitation & Technical Operations, Operations, Public Works	7, 9

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Project Manager, Capital Rehabilitation & Technical Operations, Roads & Traffic, Public Works	
Martin	Jim	Asphalt Pavement Association of California	President/Executive Director	3
Martin	Ashton	Fermax Ltd.	Vice-President	4
Martin	Caroline	City of Hamilton	Financial Assistant, Engineering Services, Public Works	10
Masliah	Maurice	CIMA	Project Manager, Transportation	6, 7
Mason	Will (William)	HPS	Inspector, Support Services Division (May 2015 - September 2016) Superintendent, Division 1 (September 2016 - November 2016) Superintendent, Support Services Division (November 2016 - July 2017)	7
Mason	Deanna	Gordon Strategy	Communications Associate	9
Mastrangelo	Christina	City of Hamilton	Technologist, Traffic Signals, Traffic Operations & Engineering, Transportation, Public Works ATMS Technologist, ATMS and Signals, Traffic Operations & Engineering, Roads & Traffic, Public Works	7, 8
Mater	John	City of Hamilton	Director, Corporate Assets & Strategic Planning, Public Works (until February 2017) Acting General Manager, Public Works (March – August 2016) Director, Transportation, Public Works (February 2017 – 2018) Associate General Manager &	2, 7, 8, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Director, Transportation, Public Works (2018 onwards)	
Matthews-Malone	Betty	City of Hamilton	Director, Operations, Public Works (until 2018) Director, Roads and Traffic, Public Works (2018 onwards)	6, 7, 8, 9
McArthur	Justen	CIMA	Associate Partner, Senior Project Manager	9
McCafferty	Chris	City of Hamilton	Senior Project Manager, Design, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works Senior Project Manager, Design, Engineering Services, Public Works Senior Project Manager, Engineering & Design Services (LRT), Design, Engineering Services, Public Works	5, 6, 7, 9
McCarthy	Margaret	City of Hamilton	Councillor, Ward 15	2
McCleary	Terry	City of Hamilton	Superintendent - Roads, District North, Roads & Maintenance, Operations, Public Works	6, 7, 8
McColl	Dave	MTO	Manager, Operations, Northwestern Region, Provincial Highways Management Division	4
McCormick	Joel	City of Hamilton	Senior Project Manager, General Manager's Office, Public Works	2, 8
McGill	John	Cole Engineering	Vice President, Transportation	5
McGonigal	John	MTO	Quality Assurance Officer (Bituminous), Quality Assurance Section, Contracts Office, Central Region, Provincial Highways Management Division	4
McGuire	Gord	City of Hamilton	Manager, Geomatics & Corridor Management, Engineering Services, Public Works (until June 2018)	2, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Director, Engineering Services, Public Works (June 2018 onwards)	
McGuire	Grant	City of Hamilton	Fleet Technician, Central Fleet; Energy, Fleet & Facilities Management, Public Works	8
McHattie	Brian	City of Hamilton	Councillor, Ward 1	2, 3, 5, 6
McKenna	Tanya	City of Hamilton	Traffic Technologist, Traffic Planning & Community Services, Traffic Engineering & Operations, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works	3
McKinney	Andrea	City of Hamilton	Director, Communications & Corporate Initiatives, City Manager's Office	7
McKinnon	Dan	City of Hamilton	Director, Hamilton Water, Public Works (until September 2016) General Manager, Public Works (September 2016 onwards)	2, 7, 8, 9, 10
McKinnon (also Taylor-McKinnon)	Joanne	Member of the Public		9
McLennan	John	City of Hamilton	Manager, Risk Management, Corporate Services Manager, Risk Management, Legal & Risk Management Services, Corporate Services	3, 6, 8, 9, 10
McMahon	Ed	COREinternational Inc.	Partner	7
McMillan	Cindy	City of Hamilton	Financial Assistant, Engineering Services, Public Works	6
McMullen	Brian	City of Hamilton	Director, Financial Planning, Administration and Policy, Corporate Services	6
McNab	Pat	City of Hamilton	Coordinator, Infrastructure Programming, Asset Management, Engineering Services, Public Works	7, 9

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
McShane	Paul	City of Hamilton	<p>Project Manager, Roads Operations & Maintenance, Roads & Maintenance, Operations, Operations & Waste Management Division, Public Works</p> <p>Project Manager, Roads & Maintenance, Operations, Public Works</p> <p>Project Manager, Technical Operations & Infrastructure Rehabilitation, Roads & Maintenance, Operations, Public Works</p> <p>Project Manager, Construction, Engineering Services, Public Works</p>	5, 6, 7, 10
McVeety	James	Coco Group of Companies	Director, Infrastructure (as of May 2011)	4
Medcalf	Nathan	Equipment Journal	Editor	4
Medeiros	Jason	City of Hamilton	Signs/Markings Specialist, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works	6
Melatti	Rosanna	City of Hamilton	Interim Executive Assistant to the City Manager, City Manager's Office	9, 10
Melendez	Nelson	City of Hamilton	<p>Project Manager - ATMS, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works (until February 2017)</p> <p>Project Manager - ATMS, Traffic Engineering, Traffic Operations & Engineering, Transportation, Public Works (February 2017 – 2018)</p> <p>Project Manager, Advanced Traffic Management System,</p>	7, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 - until February 2019) Project Manager, Advanced Traffic Management System, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	
Mercier	Carole	MTO	Sign Designer, Provincial Highways Management Division	4
Merritt	Rob	City of Hamilton	Traffic Signal Technologist, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works	6, 7
Merulla	Sam	City of Hamilton	Councillor, Ward 4	2, 3, 6, 7, 8, 9, 10
Metcalfe	Tiffany	MTO	Team Lead, Organizational Effectiveness	4
Minard	Brigitte	City of Hamilton	Manager, Performance & Internal Control & Deputy City Auditor, Audit Services, Office of the City Auditor, City Manager's Office	9, 10
Miscione	Claudette	MTO	Business Information Analyst, Executive Office, Highway Standards Branch	10
Mitchell	David	City of Hamilton	Councillor, Ward 11	2, 3
Molloy	Steve	City of Hamilton	Project Manager, Transportation Master Plan Implementation, Strategic Planning, Environment & Sustainable Infrastructure Division, Public Works (2010-2013) Project Manager, Transportation Management, Strategic Planning, Corporate Assets & Strategic Planning, Public Works (as of 2013) Manager, Transportation	5, 9

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Planning Services, Traffic Operations & Engineering, Roads & Traffic, Public Works	
Monismith	Carl	University of California, Berkeley	Professor, Transportation Engineering, Department of Civil and Environmental Engineering	3
Moore	Gary	City of Hamilton	Senior Project Manager, East-West North-South Transportation Corridor Project, Region of Hamilton-Wentworth (1988 – 1993) Manager, Special Project Office, Region of Hamilton-Wentworth (1993 – 2000) Manager, Design, Capital Planning & Implementation, Public Works (2001-2009) Manager, Design, Red Hill Valley Project, Public Works (2002 – 2007) Director, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (2009 – 2012) Director, Engineering Services, Public Works (2012- May 31, 2018) Senior Technical Lead, City of Hamilton LRT Project (June 2018 onwards)	2, 3, 4, 5, 6, 7, 8, 9, 10
Moore	Ryan	City of Hamilton	Drainage Superintendent/ Project Manager, Capital Rehabilitation & Technical Operations, Operations, Public Works	7
Moore	Trevor	Miller Group	Corporate Technical Director, Miller Paving Ltd.	6, 7
Morelli	Bernie	City of Hamilton	Councillor, Ward 3	2
Morello	Raffaella	City of Hamilton	Senior Project Manager, General Manager's Office, Public Works	8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Morris	Dave	City of Mississauga	Coordinator, Geo Tech and Material Testing	4
Morrow	Robert	City of Hamilton	Councillor, Ward 3	2
Muise	Gord	City of Hamilton	Director, Employee and Labour Relations, Human Resources	9
Mulroney	Caroline	Province of Ontario	Attorney General, Ministry of the Attorney General	10
Murdoch	Craig	City of Hamilton	Director, Environmental Services, Public Works	7
Murray	Chris	City of Hamilton	Director, Red Hill Valley Project, Public Works (until June 2007) City Manager, City Manager's Office (2009 onwards)	2, 3, 6, 7, 8
Murray	John	City of Hamilton	Manager, Asset Management, Engineering Services, Environment & Sustainable Infrastructure Division (until 2012) Manager, Asset Management, Engineering Services, Public Works (2012 onwards)	5, 6
Murray	Michael	CIMA	Associate Partner, Project Manager	9
Namjouy	Reza	Aecon Materials Engineering Corp.	Assistant General Manager, Aecon Group Inc., AME	10
Nann	Nrinder	City of Hamilton	Councillor, Ward 3	2, 9, 10
Navarra	Michael	Golder	Materials Engineer-in-Training	3
Ng	Raymond	MTO	Senior Project Engineer, Provincial Highways Management Division (as of at least 2012)	4
Nichols	Bob	MTO	Media Spokesperson, Communications Branch, Deputy Minister's Office	10
Ningyuan	Li	MTO	Senior Pavement Management Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Management Division	
Noble	Derek	City of Hamilton	Supervisor (After Hours & Nights), Roads East, Roads & Maintenance, Operations, Public Works	7
Nolet	Alexandre	CIMA	Project Engineer	6
Norman	Gavin	City of Hamilton	Manager, Waterfront Development, Engineering Services, Public Works	9, 10
Norris	Christopher	Aecon Materials Engineering Corp.	Manager, Pavement Services, Aecon Group Inc., AME	10
Nunes	Paul	MTO	Corridor Management Officer, Corridor Management, Central Region, Provincial Highways Management Division	8
Nunn	Derek	Walker Industries	Division Manager, Asphalt Emulsions, Norjohn Contracting	7
O'Connor	Mike	OHMPA	Executive Director	4
O'Reilly	Nicole	Hamilton Spectator	Reporter	7, 8, 9, 10
Oak	David	City of Hamilton	Business Administrator, Roads & Traffic, Public Works (until February 2019) Business Administrator, Business Initiatives, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	9
Oakes	Wray	City of Hamilton	Manager, Road Operations & Maintenance, Operations & Maintenance Division, Public Works	3
Oddi	Marco	City of Hamilton	Senior Project Manager, Red Hill Valley Project, Public Works (2003 – 2007) Senior Project Manager, Construction Management, Construction, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works	2, 3, 4, 5, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Manager, Construction, Engineering Services, Public Works	
O'Leary	J. Wade	Dufferin	Manager, Asphalt	3
Olszewski	Chris	City of Hamilton	Project Manager, Capital Projects, Traffic Operations & Engineering, Roads & Traffic, Public Works (until February 2019) Project Manager, Capital Projects, Traffic Engineering, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	9, 10
Omazic	Drina	City of Hamilton	Chief of Staff to Mayor Eisenberger, Mayor's Office	9, 10
Omrani	Reza	CIMA	Associate Partner, Project Manager	8, 9
Orgera	Maria	City of Hamilton	Law Clerk, Legal Services, Legal & Risk Management Services, Corporate Services	9
Paparella	Stephanie	City of Hamilton	Legislative Coordinator, Office of the City Clerk, Corporate Services	9
Parisotto	Jerry	City of Hamilton	Manager, Construction, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works Manager, Construction, Engineering Services, Public Works	3, 6
Parker	Pat	City of Hamilton	Director, Support Services, Operations and Waste Management Division, Public Works (until at least 2012)	5
Parma	Brian	City of Hamilton	Specialist, Electrical Street Lighting, Lighting & Electrical, Geomatics & Corridor Management, Engineering Services, Public Works	9
Partridge	Judi	City of Hamilton	Councillor, Ward 15	2
Pasuta	Robert	City of	Councillor, Ward 14	2, 6

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
		Hamilton		
Paul	Bob	City of Hamilton	District Superintendent, District West, Roads & Maintenance, Operations, Public Works Manager, Winter Control, Operations, Public Works (until August 2015) Manager, Roads & Maintenance, Operations, Public Works (August 2015 – 2018) Manager, Roads & Maintenance, Roads & Traffic, Public Works (2018 – February 2019) Manager, Roadway Maintenance, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	6, 7, 8, 9, 10
Pauls	Esther	City of Hamilton	Councillor, Ward 7	2, 9, 10
Payette	Ken	MTO	Quality Assurance Officer, Central Region, Provincial Highways Management Division	4
Peace	Glen	City of Hamilton	City Manager, City Manager's Office	2
Pearson	Maria	City of Hamilton	Councillor, Ward 10	2, 3, 5, 6, 8, 9, 10
Pearson	Terry	MTO	CCO, Quality Assurance Section, Contracts Office, Central Region, Provincial Highways Management Division	4
Pellegrini	Domenic	City of Hamilton	Senior Internal Auditor, Audit Services, Office of the City Auditor, City Manager's Office	9, 10
Perusin	Dennis	City of Hamilton	Senior Project Manager, Construction, Engineering Services, Public Works	7, 8, 9, 10
Petzold	Geoff	CIMA	Project Manager, Transportation	9, 10
Philip	Chris	CIMA	Associate Partner, Director, Transportation, Traffic	9

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Engineering	
Phillips	Ted	MTO	Supervisor, Geotechnical Engineering, Eastern Region, Provincial Highways Management Division	4
Picone	Lindsay	City of Hamilton	Solicitor, Legal Services, Legal & Risk Management Services, Corporate Services	7
Piedigrossi	Nick	City of Hamilton	Infrastructure Programming Technologist, Infrastructure Programming, Asset Management, Engineering Services, Public Works Technologist, Infrastructure Programming, Asset Management, Engineering Services, Public Works	7, 10
Piedimonte	Diane	City of Hamilton	Assistant to Councillor Sam Merulla, Ward 4	8, 9
Pilon	Janet	City of Hamilton	Manager Legislative Services/Deputy Clerk, Office of the City Clerk, Corporate Services	7, 9, 10
Pinder	Frank	MTO	Head, Quality Assurance Section, Eastern Region, Provincial Highways Management Division	4
Pirsias	Chris	City of Hamilton	Senior Financial Analyst, Asset Management, Engineering Services, Public Works	9
Poei	Astrid	MTO	Communications Coordinator, Communications Branch	7
Politano	Lou	MTO	Manager, Engineering, Central Region, Provincial Highways Management Division (until 2009) Regional Director, Central Region, Provincial Highways Management Division (2009 onwards)	4
Ponniah	Joseph	MTO	Senior Research Engineer, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Highways Management Division	
Potocic	Wayne	Global By Product Solutions	President	9
Potter	Ryland	WDM USA	Director of Business Development	10
Powers	Russ	City of Hamilton	Councillor, Ward 13	2, 6
Purins	Bryan	City of Hamilton	Traffic Safety Technologist, Traffic Roadway Safety, Traffic Operations, Traffic Operations & Engineering, Roads & Traffic, Public Works (until February 2019) Project Manager, Traffic Safety, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	8, 9, 10
Pyziak	Joanna	City of Hamilton	Financial Assistant, Engineering Services, Public Works	9
Rae	Geoff	City of Hamilton	Senior Director, Environment & Sustainable Infrastructure Division, Public Works	5
Rahman	Ataur	MTO	Senior Structural Engineer, Provincial Highways Management Division	4
Rashford	Debbie-Ann	City of Hamilton	Access & Privacy Officer, Office of the City Clerk, Corporate Services	9, 10
Raymond	Chris	MTO	Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2004-2007) Senior Pavement Design Engineer, Pavements & Foundations, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2007-	3, 4, 6

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			<p>2009) (in an acting capacity for some period)</p> <p>Head, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2009-2011)</p> <p>Executive Assistant to Assistant Deputy Minister, Office of the Assistant Deputy Minister (2012)</p> <p>Head, Construction Contracts Section, Contract Management Office, Contract Management & Operations Branch, Provincial Highways Management Division (2012-2015)</p>	
Recine	Jen	City of Hamilton	<p>Senior Communications Officer, Communications, Communications & Corporate Initiatives, City Manager's Office</p> <p>Manager, Communications, Strategic Partnerships & Communications, City Manager's Office</p>	7, 8, 9, 10
Remollino	Dan	MTO	Director, Highway Standards Branch, Provincial Highways Management Division	10
Renaud	Tyler	City of Hamilton	Project Manager, Construction Quality Assurance, Construction, Engineering Services, Public Works	8, 9, 10
Ribaric	Robert	City of Hamilton	<p>Assistant to Councillor Doug Conley, Ward 9 (2014-2018)</p> <p>Assistant to Councillor Brad Clark, Ward 9 (2006-2010, 2010-2014, 2018-2022)</p>	6, 7, 10
Rinaldo	Joseph	City of Hamilton	<p>General Manager, Finance and Corporate Services (until December 2008)</p> <p>Interim City Manager, City</p>	2, 3

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Manager's Office (as of March 2008)	
Rizvi	Rabiah	Golder	Pavement and Materials Engineering Analyst Pavement and Materials Engineer	6, 7, 8, 9
Roberts	Scott	CIMA	Associate Partner, Director, Transportation Partner, Director, Transportation	7, 9, 10
Robertson	Robert	City of Hamilton	City Manager, City Manager's Office	2
Robertson	Ben	CIMA	Transportation Technologist	6
Rogers	Chris	MTO	Manager, Soils and Aggregate Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	3, 4
Rollings	Rob	MTO	Head, Quality Assurance, Central Region, Provincial Highways Management Division	4
Romanoski	Marlene	City of Hamilton	Administrative Secretary, Traffic Operations & Engineering, Transportation, Public Works	7, 8
Rose	Jeremy	Golder	Asphalt Laboratory Supervisor/Manager, Whitby Office	3, 8, 9
Russell	Sue	City of Hamilton	Project Manager, Community Traffic, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works	5
Ryan	Melissa	City of Kitchener	Design and Construction Project Manager	6
Sabados (until 2015) / Swaby (2015 onwards)	Diana	City of Hamilton	Supervisor, Claims Administration, Risk Management, Legal & Risk Management Services, Corporate Services	6, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Sabo	Ron	City of Hamilton	Deputy City Solicitor, Dispute Resolution, Legal & Risk Management Services, Corporate Services	9, 10
Salek	Soroush	CIMA	Associate Partner, Project Manager, Traffic Engineering, Transportation (until September 2019) Partner, Senior Project Manager, Traffic Engineering, Transportation (September 2019 onwards)	9, 10
Salt	Jim	City of Hamilton	Structures Inspector, Construction, Engineering Services, Public Works	10
Samson	Art	City of Hamilton	Councillor, Ward 13	2
Scheckenberger	Ron	Philips Engineering	Vice-President	5
Schell	Hannah	MTO	Manager, Concrete Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (until 2007) Head, Concrete Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (2008 onwards)	4, 6
Schulenberg	Martin	HPS	Superintendent, Support Services Division	10
Schutte	Dan	MTO	Head, Geotechnical Engineering Section, Northwestern Region, Provincial Highways Management Division	4
Searle	Patrick	MTO	Press Secretary & Senior Advisor, Digital Communications, Office of the Minister	7
Searles	John	City of Hamilton	District Superintendent - Roads, District East, Roads & Maintenance, Operations, Public Works	7, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			District Superintendent, Roads East, Roadway Maintenance, Transportation Operations & Maintenance, Public Works	
Senior	Stephen	MTO	Acting Head, Soils & Aggregate Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (May 2008 - August 2008) Head, Soils & Aggregate Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division (August 2008 onwards)	4, 6
Shantz	Michelle	City of Hamilton	Communications and Media Relations Advisor, Mayor's Office	10
Sharma	Dipankar	City of Hamilton	Street Lighting Specialist, Street Lighting & Electrical Engineering, Geomatics & Corridor Management, Engineering Services, Public Works Senior Project Manager, Continuous Improvement, Engineering Services, Public Works	7, 9, 10
Shebib	Rich	City of Hamilton	Traffic Technologist, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment and Sustainable Infrastructure Division, Public Works Traffic Technologist, Corridor Management, Geomatics & Corridor Management, Engineering Services, Public Works Project Manager, Corridor Management, Geomatics & Corridor Management	5, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Services, Engineering Services, Public Works	
Sherriff	Jeff	City of Hamilton	Applications Analyst, Business Systems, Business Initiatives, Transportation Operations & Maintenance, Public Works	10
Shillington	Terry	Shillingtons LLP	Partner	6, 7, 9, 10
Shynal	Bryan	City of Hamilton	Director, Operations and Maintenance Division, Public Works Director, Operations, Operations & Waste Management Division, Public Works Director, Operations, Public Works	3, 5, 6
Sidawi	Sam	City of Hamilton	Manager, Asset Management, Engineering Services, Public Works	7, 8, 9
Sissons	Devon	Province of Ontario	Office of Andrea Horwath (NDP Leader)	10
Skelly	Donna	City of Hamilton	Councillor, Ward 7	2
Skinner	Dr. Graeme	Golder	Principal, Senior Geotechnical Engineer, Ground Engineer West Group Leader	8, 9, 10
Skrypniak	Lorissa	City of Hamilton	Senior Project Manager, Neighbourhood Traffic Management and EA's, Traffic Operations & Engineering, Roads & Traffic, Public Works	9
Smith	Dale	MTO	Head, Geotechnical Engineering Section, Northeastern Region, Provincial Highways Management Division (as of at least 2009-2012) Team Lead, Performance Specifications, Design and Contract Standards Section, highway Standards Branch, Provincial Highways Management Division (2013 onwards)	4
Smith	Darrell	City of	Manager, Roads &	5

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
		Hamilton	Maintenance, Operations, Operations & Waste Management Division, Public Works	
Smith	Janette	City of Hamilton	City Manager, City Manager's Office	2, 10
Smith	Karen	MTO	Head, Geotechnical Engineering, Central Region, Provincial Highways Management Division (2012-2013) Area Contracts Engineer, Provincial Highways Management Division (2013-2016)	4
Smith	Steve	Coco Group of Companies Miller Group	Vice President, Construction, Coco Paving Inc. (2009-2012) Vice President, GTA Paving and Special Project. Miller Group (2012-2013)	4
Soldo	Edward	City of Hamilton	Director, Roads & Traffic, Public Works (until February 2019) Director, Transportation, Operations & Maintenance (February 2019 onwards)	2, 8, 9, 10
Solomon	Hart	City of Hamilton	Manager, Traffic Engineering & Operations, Operations & Maintenance, Public Works (until 2009) Manager, Traffic Engineering, Engineering Services, Environment & Sustainable Infrastructure Division, Public Works (2009 onwards)	3, 5
Spadaro	Kevin	City of Hamilton	Supervisor Signals, Traffic Operations, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works	7
Spagnuolo	Reinaldo	City of Hamilton	Supervisor (After Hours) – Roads, District North, Roads & Maintenance, Operations, Public Works	7

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s)⁴
Spoleti	Antonino	City of Hamilton	Transportation Technologist, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment and Sustainable Infrastructure Division, Public Works	5
Sproule	Darwyn	MTO	Head, Geotechnical Engineering Section, Eastern Region, Provincial Highways Management Division	4
Stacey	Jamie	MTO	Quality Assurance Engineer, Provincial Highways Management Division	4
Starr	Joanne	City of Hamilton	Traffic Technologist, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works Project Manager, Traffic Safety, Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 - February 2019) Project Manager, Traffic Safety, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	7, 9
Stephenson	Bob	MTO	Head, Program and Planning, Central Region, Provincial Highways Management Division	4
Stewart	Scott	City of Hamilton	General Manager, Public Works	2, 3
Stewart	Larry	City of Hamilton	Traffic Specialist, Traffic Operations & Engineering; Energy, Fleet & Traffic, Corporate Assets & Strategic Planning, Public Works	6
Stiller	Mark	HPS	Staff Sergeant, Support Services Division	8
Stoltz	Barry	HPS	Sergeant, Support Services Division	8

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s)⁴
Stoveland	Wendy	Golder	Director, Global Communications	10
Swain	Jon	Skidabrader	Owner & Chief Executive Officer	7
Switenky	Ed	City of Hamilton	Superintendent, Traffic Operations, Traffic Operations & Engineering, Transportation, Public Works Superintendent, Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 - February 2019) Superintendent, Traffic Operations, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	7, 9, 10
Szczepanik	Irena	City of Hamilton	Project Manager, Infrastructure Management Systems, Asset Management, Engineering Services, Public Works	10
Tabib	Seyed	MTO	Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4, 6
Tam	Kai	MTO	Manager, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	3, 4
Tassone	Gwen	Jardine Lloyd Thompson Canada Inc.	Senior Vice President, Account Executive, Public Sector	10
Tavares	Joe	Golder	Principal, Cambridge Office	9
Taylor	John	MTO	Regional Director, Northwestern Region, Provincial Highways Management Division	4
Taylor	Leonard	Tradewind Scientific	President & Chief Executive Officer	6, 7

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Taylor	Rowan	Tradewind Scientific	Engineering Manager	6
Theodore	Jim	Morrison Hershfield	Contract Administrator, MTO Contract #2007-2031	4
Thompson	David	Shillingtons LLP	Partner	10
Thompson	Shiona	CHML	Senior News Anchor, AM 900	10
Thorne	Jason	City of Hamilton	General Manager, Planning & Economic Development	10
Thukral	Sheetal	CIMA	Engineer, Transportation	6
Tighe	Dr. Susan	University of Waterloo	Professor, Department of Civil Engineering	3, 4
Todd	Gary	MTO	Manager, Design & Contract Standards, Highway Standards Branch, Provincial Highways Management Division	4
Tollis	Tony	City of Hamilton	Former Treasurer of the City of Hamilton	10
Towers	Bryan	City of Hamilton	Contract Co-ordinator, Road Operations & Maintenance, Operations & Maintenance Division, Public Works Project Manager, Roads & Maintenance, Operations, Operations & Waste Management Division, Public Works	3, 5
Tremblay	Guy	Ministere des Transports du Quebec	Head, Pavement Laboratory Division	4
Triemstra	Rick	Dufferin	Paving Contracts Estimator	3
Tuinstra	Tony	MTO	Contract Innovation Engineer, Construction Contracts, Contract Management Office, Contract Management & Operations Branch, Provincial Highways Management Division	4
Turner	Bruce	Aecom	Senior Contract Administrator, MTO Contract #2005-2008	4
Uzarowski	Dr. Ludomir	Golder	Principal, Pavement and Materials Engineering	3, 4, 5, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Vader	Brenda	Township of Faraday	Clerk-Treasurer	5
Vala	Sarath	City of Hamilton	Project Manager, Design, Engineering Services, Public Works	7, 8, 9, 10
van Berkel	Chris	City of Hamilton	Project Manager, Community Traffic, Traffic Engineering & Operations, Operations & Maintenance, Public Works (until 2009) Project Manager, Traffic Planning & Community Services, Traffic Engineering, Engineering Services, Environment and Sustainable Infrastructure Division, Public Works (2009 onwards)	5
Van Dongen	Matthew	Hamilton Spectator	Reporter	7, 9, 10
Vanbiesbrouck	Jim	MTO	Head, Claims, Central Region, Provincial Highways Management Division	4
Vandenberg	Robert	MTO	Project Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
VanderBeek	Arlene	City of Hamilton	Councillor, Ward 13	2, 7, 8, 9, 10
Vanderlaan	Frank	MTO	Head, Geotechnical, Eastern Region, Provincial Highways Management Division	4
Vasquez	Patricia	City of Hamilton	Senior Procurement Specialist, Financial Services, Corporate Services	9
Vayali	George	City of Calgary	Bridges and Structures, Transportation Infrastructure	4
Venneri	Rita	MTO	Section Head, Planning and Design (Hamilton/Niagara), Corridor Management, Central Region, Provincial Highways Management Division	8
Verok	Peter	MTO	Manager, Contract Management Office, Contract Management & Operations Branch, Provincial Highways	4

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Management Division	
Vezina	Claude	CIMA	Directeur de projet, Partner	9
Violin	Nello	City of Hamilton	Superintendent, Technical Operations, Roads & Maintenance, Operations, Public Works	6
Virani	Anil	MTO	Senior Bituminous Engineer, Bituminous Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4, 6
Vorkapic	Jasmine	City of Hamilton	Legislative Secretary, Office of the City Clerk, Corporate Services	7
Wade	Robert	City of Hamilton	Mayor of Hamilton	2
Wade	Jason	MTO	Pavement Evaluation Technician, Pavements & Foundations Section, Materials Engineering & Research Office, Highway Standards Branch, Provincial Highways Management Division	4
Waite	Erika	City of Hamilton	Senior Project Manager, Infrastructure Programming, Asset Management, Engineering Services, Public Works	9, 10
Walsh	Donna	Golder	Facilities Manager	3
Ward	James	James Fisher Testing Services	Operations Manager	8
Watkins	John	Golder	Associate, Laboratory Supervisor, Ontario Region Laboratory Group	3
Watson	Anne	City of Hamilton	Access & Privacy Officer, Office of the City Clerk, Corporate Services	9, 10
Wear	Jack	Road Authority	Engineering Manager, Authorities	4
Weatherhill	Kenneth A.	HPS	Deputy Chief of Police, Office of the Chief of Police	7
Weaver	Bill	City of Hamilton	District Superintendent, District 1, Roads & Maintenance, Operations, Operations & Maintenance Division, Public	3

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Works	
Wharrie	James	Dufferin	Construction Coordinator	3
White	Jason	MTO	Head, Highway Engineering, Central Region, Provincial Highways Management Division Manager, Engineering, Central Region, Provincial Highways Management Division	4, 8
White	Martin	City of Hamilton	Superintendent, Traffic Field Operations, Traffic, Operations & Maintenance, Public Works (until 2009) Superintendent, Traffic Field Operations; Energy, Traffic Operations & Facilities; Transportation, Energy & Facilities Division; Public Works (2009-2010) Manager, Traffic Operations; Energy, Fleet, Facilities & Traffic; Transportation, Energy & Facilities Division; Public Works (2010 – 2013) Manager, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works (2013 – February 2017) Manager, Traffic Operations & Engineering, Transportation, Public Works (February 2017 – 2018) Manager, Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 – February 2019) Manager, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)	5, 6, 7, 8, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
Whitehead	Terry	City of Hamilton	Councillor, Ward 8 (2013-2018) Councillor, Ward 14 (2018-2022)	2, 6, 7, 8, 9, 10
Whiteley-Lagace	Leanne	Stantec Consulting Ltd.	Pavement Management Team Lead	8
Wiley	Patrick	Ecopave Asphalt Recycling Inc.	President	6, 8
Wilkinson	Geoff	ORBA	Executive Director/Chief Operating Officer	4
Wilson	F. Evan	Stantec Consulting Ltd.	Senior Consultant, Transportation	3
Wilson	Maureen	City of Hamilton	Councillor, Ward 1	2, 9, 10
Wiltshire	Laura	HPS	Sergeant, Division 20	5
Woozageer	Ajay	MTO	Senior Media Liaison Officer, Communications Branch	7
Worron	Jason	City of Hamilton	Senior Project Manager, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works (until February 2017) Senior Project Manager, Traffic Engineering, Traffic Operations & Engineering, Transportation, Public Works (as of February 2017)	6, 7
Wunderlich	Nancy	City of Hamilton	Administrative Assistant to the Director of Operations, Operations, Public Works Administrative Coordinator to the General Manager, Public Works	6, 7, 8, 9, 10
Wynne	Kathleen	Province of Ontario	Premier of Ontario	4
Wyskiel	Kim	City of Hamilton	Superintendent of Traffic Services, Traffic Operations; Energy, Traffic Operations & Facilities; Transportation, Energy & Facilities Division; Public Works	5, 6, 7, 9, 10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			<p>Superintendent, Traffic Services, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works (2013 – February 2017)</p> <p>Superintendent, Traffic Services, Traffic Operations & Engineering, Transportation, Public Works (February 2017 – 2018)</p> <p>Superintendent, Traffic Services, Traffic Operations & Engineering, Roads & Traffic, Public Works (2018 – February 2019)</p> <p>Superintendent, Business Services, Transportation Operations, Transportation Operations & Maintenance, Public Works (February 2019 onwards)</p>	
Yakabuski	John	Province of Ontario	Minister of Transportation, Ministry of Transportation of Ontario	10
Yurek	Jeff	Province of Ontario	Minister of Transportation, Ministry of Transportation of Ontario	10
Yuzdepski	Kelly	CIMA	Partner, Vice President, Transportation - Western Canada	9
Zaszkowska	Aneta	City of Hamilton	Transportation Technologist, Traffic Engineering, Traffic Operations & Engineering; Energy, Fleet & Traffic; Corporate Assets & Strategic Planning, Public Works	7
Zegarac	Mike	City of Hamilton	Interim City Manager, City Manager's Office	2, 9, 10
Zenarosa	Dino	Jardine Lloyd Thompson Canada Inc.	Vice President, Senior Claims Broker - Claims	10
Zimmerman	Andy	City of Hamilton	Senior Communications Officer, Social Media & Marketing, Strategic Partnerships &	10

Last Name	First Name	Organization	Position(s)	Referenced in Overview Document(s) ⁴
			Communications, City Manager's Office	
Zinkewich	Lisa	City of Hamilton	Program Manager, Corporate Initiatives (Strategy & Performance), Strategic Partnerships & Communications, City Manager's Office	5, 10